

# TRUSTEES' REPORT AND FINANCIAL STATEMENTS

(UNAUDITED)

# FOR THE YEAR ENDED 31 AUGUST 2024



St Andrew's Club Company Limited by Guarantee, Number 4900308 Registered Charity Number 1103322

# ST ANDREW'S CLUB (A company limited by guarantee)

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#### REFERENCE AND ADMINISTRATIVE DETAILS

**President** The Rt Hon the Lord Strathclyde CH PC

Vice Presidents Christabel Dimmock

Vicky Fox

Ray Mingay CMG

Peter Scott

The Very Reverend Dr David Hoyle MBE William Palmer, 5<sup>th</sup> Earl of Selborne

Barry Walsh

Fr Slawomir Witoń

**Trustees** James Bardolph

Elizabeth Cuffy Chair

Colin Hammond Elizabeth Hitchcock Stephen Oxley Janette Parish Grazyna Richmond

Anthony Scott Deputy Chair

Christopher Sweeney William Underhill

Gregory Watson Treasurer

Advisers Bill Andrewes

Lionel Hoare

**Key Management** Sarah Nicholls – CEO

Adrian Phillips - Youth Club Manager

Charity number 1103322

Company number 04900308

Principal office Alec Wizard House

12 Old Pye Street London SW1P 2DG

Telephone: 020 7222 6481 Email: <u>info@standrewsClub.com</u> Website: <u>www.standrewsClub.com</u>

Bankers Barclays Bank PLC

Westminster Branch, 2 Victoria Street, London SW1H 0ND

**Solicitors** Slaughter and May, One Bunhill Row, London, EC1Y 8YY

**Independent** James Cowper Kreston

**Examiner** Chartered Accountants and Statutory Auditor

The White Building, 4 Cumberland Place, Southampton SO15 2NP

# TRUSTEES' REPORT FOR THE YEAR ENDED 31 AUGUST 2024

#### STRUCTURE, GOVERNANCE AND MANAGEMENT

#### Constitution

The Club is a company limited by guarantee, registered number 04900308, having charitable status, charity number 1103322.

The Club is governed by its Memorandum and Articles of Association and has taken into account the provisions of the Charities Act 2011.

The Club is headed by the President and has eight Vice Presidents.

The management of the affairs of the Club is vested in a Management Committee. Each member of the Management Committee is also a Trustee of the Club and is a director for the purposes of the Companies Act 2006.

#### **Trustees**

The Trustees who served during the year and to date were:

James Bardolph
Elizabeth Cuffy
Colin Hammond
Elizabeth Hitchcock
Stephen Oxley
Janette Parish

Grazyna Richmond Anthony Scott Christopher Sweeney William Underhill Gregory Watson

The Club's Articles of Association require that the number of members of the Management Committee must not be less than 3 nor more than 12. Not more than 10 members may be invited to serve by the Management Committee and two members by other organisations.

Trustees are appointed for an initial term of three years, which may be extended as many times as the Trustee wishes, subject to their reappointment at the AGM following the expiry of each term.

The Management Committee met bi-monthly throughout the year. Each Trustee is regularly invited to identify prospective candidate members of the Management Committee.

Policies and procedures are in place for the induction and training of Trustees and a Trustee Handbook was written and approved in July 2021.

The Club employs a full-time Chief Executive, Youth Club Manager, Deputy Club Manager, Digital Lead Youth Worker, Office Manager, Head of Fundraising and Development and a Fundraising Officer, as well as 15 part-time paid youth workers, supported by more than 20 volunteers.

A Training & Development Policy for staff was written in May 2021 and updated in May 2023.

#### STRUCTURE, GOVERNANCE AND MANAGEMENT (CONTINUED)

#### **Public benefit**

The Trustees confirm that they have referred to the guidance contained in the Charity Commission's general guidance on public benefit when reviewing the Club's aims and objectives and in planning future activities.

#### Risk management

The Trustees recognise their responsibilities with regard to risk management and to this end have endeavoured to ensure that the Club has adequate procedures and strategies that can monitor, eliminate or mitigate the risks faced. The Trustees have assessed the significance and likelihood of the risks to which the Club might be exposed, in particular those related to the operations and financial management of the Club, and they are satisfied that the Club has appropriate systems of control which mitigate exposure to the key risks that it faces.

#### **HISTORY**

The Club was founded in November 1866 in Market Street, Soho to provide hostel accommodation for young men who had come to London in search of employment.

The Club's premises were destroyed during the Blitz, and after the war, the Club raised fresh funds and moved to premises in Great Peter Street. In September 1984, following expansion, the Duke of Edinburgh opened the Club's current purpose-built premises in Old Pye Street in which the Club holds the freehold interest.

#### **OBJECTIVES**

The objects, as set out in the Club's Memorandum of Association, are to promote the mental, physical and spiritual well-being of young people resident or working in the City of Westminster, and the neighbouring district by the provision of a social, educational and sports Club.

The Club provides an evening Club, external residential opportunities and regular weekend sporting activities.

The Club encourages young people from all backgrounds to participate in structured programmes in an environment that engenders personal responsibility, self-respect and respect for others.



#### **MISSION STATEMENT**

St Andrew's Club enriches young lives by providing young people of diverse backgrounds, from five to adulthood, with a safe, inspiring environment and an engaging programme of activities designed around the interests and needs of our members, in which to develop a sense of belonging, confidence, respect and purpose to help fulfil their potential.

#### **OVERVIEW OF YEAR**

#### **Club Membership**

Over the past 12 months St Andrew's has supported over 400 children and young people and 114 members of the Gym. There were 15,473 individual attendances across all members.

Senior Club and Gym membership attendances totalled 13,660. Male membership is traditionally higher, particularly because of our long-standing football programmes and Gym membership. Whilst male memberships are higher, female members account for a higher amount of individual regular attendances. We continue to introduce and champion activities that appeal to all genders, including female boxing and football, both of which remain strong.



The Junior Club membership attendances totalled 1,813. Our regular Junior Club holiday programmes which provide much needed childcare/respite for parents, helped generate new membership.

Over 75% of our Junior and Senior Club members come from Westminster and over 50% are in receipt of Free School Meals. We pride ourselves on having no defining affiliations with members representing a wide range of religions, ethnicities and backgrounds attending the Club.

#### **Monitoring and Evaluation**

The Club developed a Theory of Change in partnership with other Westminster based Youth Hubs and the Young Westminster Foundation, the Club's main outcomes are; developing new skills; improving physical health; positive wellbeing; reducing social isolation and exploring new opportunities and experiences.

Throughout the year, young people completed regular voting style surveys of 3-4 questions based on the Club's outcomes. This provides valuable feedback from members to ensure that we are supporting them to meet the outcomes set out in the Theory of Change and highlights any gaps.

93% of young people feel they can talk to staff if they have a problem

#### In our last Member's survey young people told us that:

84% of young people feel relaxed at the Club

80% of young people reported improved problem-solving skills

85% of young people said they had tried something new at St Andrew's

93% of young people feel they can talk to St Andrew's staff if they have problem

#### **ACTIVITIES AND ACHIEVEMENTS**

#### **Staff Training and Development**

St Andrew's Club Youth Development programme provides learning and training for older Members who want to gain hands-on work experience. Members aged 15+ can help as volunteers one evening each week, to develop their practical skills and work experience, and they may then progress to a paid staff role. They are supported to gain essential qualifications including Levels 1 and 2 in Youth Work, Level 1 in Football, and Level 1 in Mentoring Young People. They gain essential work experience which can help them secure employment in the future.

Over the last 12 months, ten young people took part in the Youth Development Programme, including three new participants. All gained qualification or formal training, including in First Aid and sports coaching. Over 65% of our current youth workers were former Members – this programme ensures the club remains rooted in the local community we serve and provides a clear pathway of employment to young people.

A particular success of the last 12 months is Mollie 19, our Office Manager. Mollie began volunteering as a Youth Worker at the Club aged 15. Over the next two years Mollie went on to become a part time Youth Worker and completed her level 1 and two Youth Worker qualifications while studying full time. After two years as a Youth Worker, Mollie was ready for a new challenge and the Club was delighted when she accepted the role of Office Manager. Mollie says:

"I have been offered many unforgettable opportunities. I was asked to give a speech on behalf of St Andrew's, for London Youth & The Prince's Trust, at Buckingham Palace.

My passion and dedication for St Andrew's has never gone unnoticed by the Club Manager. I have gained many great social skills and have most definitely gained lots of knowledge on the Club and what we do.

When I had decided that I was ready to take a step further and leave youth work, I was offered the Office Manager role here at St Andrew's. Now I am 19, working closely with the CEO to support the day-to-day management of the Club and facilities, I'm helping to support the continuation of St Andrew's behind the scenes. I could not be more grateful for the skills and lessons that St Andrew's has taught me throughout my life."



#### **Community Partnerships**

The Club continued to work closely with other agencies to be able to provide a wide range of specialist services to ensure we reach vulnerable young people. We work with the Integrated Gangs and Exploitation Unit and the Bessborough Family Hub to support vulnerable young people and their families. We also work closely with Westminster Councils Short Breaks team to support access to the Club for young people with additional needs. Having access to our services, especially during the holidays, often offers respite to families whose children find accessing extra-curricular activities challenging. Many of the families who have been introduced to the Club by community partners now attend regular sessions.

#### **Cost of Living Response**

**Food Support:** Many of the children at the Club come from families on low income who have been impacted by the ongoing cost-of-living crisis, particularly rising food prices. The Club provides a hot and nutritious meal at afterschool activities five days a week and during the school holiday programme. Additional food support was offered during school holidays, the Mayors Fund for London provided recipe boxes for families to use at home to cook family meals, as well a weekly Food Bank, supported by The Felix Project.

25-40 young people supported with a warm meal 5 days a week

**School Uniform Bank**: The club hosts a School Uniform Bank, to provide children to with new or good condition second-hand uniforms, for families struggling on low incomes. We have partnered with other local charities for referrals, including the Cardinal Hume Centre, to ensure we can support as many children as possible. Over 100 children were given school uniform during the year.

#### **Mental Health and Wellbeing**

The Club is committed to supporting young people with their mental health. Through our partnership with MIND, a specialist Mental Health Youth Worker attends the Club once a week to make sure young people at St Andrew's felt supported and cared for. They worked with young people to develop open communication and help raise awareness of mental health among young people, encouraging understanding and removing the stigma around mental health. The Club's Mental Health Youth Worker also offered one-on-one support for young people.

"Promoting positive mental health for young people is more important than ever – peer pressure, social media and school life can make things tough for children and teenagers. I am here to give young people at the Club someone to talk to and additional support if they are finding things difficult."

- Julia, Mental Health Youth Worker

#### **SENIOR CLUB, AGES 9-11**

St Andrew's Senior Club is for young people aged 9-18. The Senior Club offers a full afterschool and holiday programme of sports, creative, skills-building and well-being activities.

#### **Sports and Physical Activity**

Sports and Physical Activity were a vital part of St Andrew's, over the last year and there were sports activities happening seven days a week.

We offered five football training sessions each week and fielded three football teams in weekend leagues, mixed boxing and basketball sessions twice a week and a weekly yoga session. For those who preferred to take part in less traditional activities, we offer weekly roller discos, played Zorb football and archery. The sports programme encourages teamwork, a healthy lifestyle, builds friendships and a sense of community.

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The Club's community Gym is available to both under and over 18's. With a low annual fee that ensures the Club supports the wider community to stay physically active.

#### Cookery

Cooking is a hugely popular with young people. Every week, we run structured weekly food-based projects to ensure that young people learnt key cooking and budgeting skills.

Each week, the children prepared a meal of their choice and learnt key skills including food hygiene; cutting and chopping; nutritional information; meal planning and food budgeting. All skills which they applied to cooking both meals and sweet treats to share with their peers. These sessions helped members to grow in confidence and feel a sense of ownership and contribution to the food served the Club. Each week, up to 20 young people took part in structured cooking workshops.



#### **Arts and Crafts**

Arts and Crafts continued to be a regular part of our programme. These sessions encourage creativity and were young people led, meaning that young people could request activities they like such as Cartoon art or designing pencil cases. Graffiti art is consistently one of our most popular sessions.



Skills-Based Learning Workshops are designed to help young people develop a wide range of skills to compliment the school curriculum. Over the last year we have offered a variety of projects: Bike maintenance with Roy (a Royal Engineer); Hair Care and music workshops with MIND.

# BIKE PROJECT

#### **Girls Group**

In September 2023, the Club launched a weekly Girls Group that is focused on improving the wellbeing of girls aged 9-14.

The weekly sessions are centred around a fun activity to encourage participation. The activities are young people led, the girls' group brainstorm the activities they would like to participate in and develop a plan for the term. Activities include arts and crafts, skincare, nail decorating, board games and gymnastics.

Before the group acivity, Youth Worker Louise leads a group discussion on topics that are impacting the girls in the group. They can be raised in the group or via anonymous suggestion box. Topics have included: transition from primary to secondary schools; friendship and relationships and female health.



The weekly sessions create a space for discussion and peer support and to increase girls' confidence and self-esteem as they become teenagers. The weekly Girls Group is extremely popular and around 20 girls attend on a regular basis.

#### **School Holiday Programme**

St Andrew's runs throughout the school holiday, with a full range of sports, learning and wellbeing activities and day trips. Over the last year, young people have enjoyed swimming at West Wittering beach, kayaking on the Thames, petting animals at a farm, visiting theme parks and much more.

St Andrew's holiday programme gives young people a safe space to develop outside school and provides respite for parents and carers, as many struggle to get time off work during the school break.



#### **Residential Trips**

The Club ran two residential trips last year. In the October\_half-term, young people enjoyed a five-day residential trip to Hindleap Warren. They took part in challenge activities such as tree climbing, archery, axe throwing, abseiling and much more.

In the Easter Holidays, on a three-night residential at St Briavels Castle, young people took part in raft-building, fencing, kayaking and enjoyed learning all about the history of this medieval castle.

By providing the opportunity for young people to experience nature, St Andrew's aims to expand young people's life experiences and push them out of their comfort zone. Young people learn key skills such as teamwork, communication and

confidence. These essential skills provide the foundation for young people, to continue their personal development and become capable adults.



"I learnt patience as well as confidence and how to face my fears" - Young person

#### **JUNIOR CLUB, 5-9**

Junior Club provides children aged 5-9 with essential learning opportunities to support their development outside of school.

Open Wednesday and Friday, 6-8pm during the school term and across all the school holidays, Junior Club supports young children at the early stages of their development. Through weekly creative workshops, board games, food sessions and sports, children develop their social, teamwork and problem-solving skills and stay physically active.

In our annual survey, parents told us that Junior Club has supported their child's development

94% of parents said that their child has built their social skills87% said that they and/or their child felt a sense of community94% of parents said that their child had learnt something new



"The Club has had a major impact on my child's life...Learning new skills, taking part in activities that really helped build confidence, making friends and socialising. We are lucky to have such a wonderful place, and the staff are fantastic" - Parent

The Club has once again done extraordinary work this year. The achievements and individual initiatives in this report show what a vital resource St Andrew's is for many local families. I am grateful to all our supporters, and fortunate to have such a strong and committed Trustee board. All of us feel privileged to be involved with such an amazing management, staff and volunteer team. They are the people who make St Andrew's such a great youth Club, enriching young lives, for all its members and our whole community.

#### **FUNDRAISING AND FINANCIAL OUTLOOK**

- The funding climate remains challenging. Trusts and Grants fundraising has become
  increasing competitive, with many larger Trust closing funding for organisational strategic
  reviews. However, due to focused efforts from staff and Trustees, loyalty from long-term
  hirers, and thanks to the extraordinary generosity of funders old and new we were pleased
  to end the year with approximately £688,650 unrestricted reserves, which the Trustees
  considers to be reasonable.
- We continued to follow our income generation plan, building on relationships with existing
  funders for long-term sustainability. We have forged deeper relationships with corporate
  partners over the last year with many delivering in house fundraising events for the Club.
  Third party challenge events continued to be popular with both corporate partners and
  individual supporters taking on challenges for the Club.
- Particular thanks to our loyal and regular supporters, as well as those who are new to the
  work of the Club, for their invaluable financial assistance in helping us raise the necessary
  funds to finance our operating costs. We are particularly grateful to individual supporters
  who make regular and reliable unrestricted gifts, which contribute to our financial stability.
- Regular hirers including personal trainers, youth groups and other charities have provided a sustainable source of unrestricted income across the year.
- We are pleased that friends of the Club have created the John Scott Fund, an independent fund with a particular mission to provide a degree of long-term financial security to the Club. The fund is a segregated account held within the Master Charitable Trust of Messrs Hoare Trustees (part of Hoare's Bank). Supporters can subscribe to help prepare for the Club's long-term sustainability. The ultimate intention is to grow this fund to also generate income from the preserved capital to enhance the Club's core activities and facilities.

#### Going concern

The Trustees have also considered the impact of the current financial landscape on the
future viability of the charity. The Trustees have a reasonable expectation that the charity
will have sufficient funds to continue to meet its liabilities as they fall due for the foreseeable
future and therefore have prepared the financial statements on a going concern basis.

#### Financial review

The Club is not endowed financially and must annually raise finance from external sources to fund its general operating running costs to remain open and to be staffed.

The financial year to 31 August 2024 has proved successful for the Club. It has raised significant funds from its very supportive sponsors and donors, but it also controlled expenditure. The result was that the Club had net assets of £885,086 as at 31 August 2024 (2023: £721,462) of which £133,802 (2023: £155,481) were tangible fixed assets. This was a good performance against the backdrop of a challenging fundraising environment. The surplus for the year of £163,624 (2023: £97,824) reflects the incredible support of our funders and

donors. This surplus has helped to grow our general reserves, which represents over six months' running costs.

The transactions and financial position of the Charity are set out on pages 14 to 36 of the financial statements. The activities of the Club in delivering its charitable objectives are detailed in the Chair's report. Some details on income and expenditure and reserves policy are set out below:

#### 1. Income:

The Club's total income for the year was £705,832 which was an increase from £642,212 achieved in 2022-23. This figure included £618,760 (2023 £541,052) received from numerous charitable trusts, other grant giving charities and individuals. Note 4 lists those donors (other than those that have requested to remain anonymous) who have given more than £500 during the year. 2023-24 saw a renewal of funding from some key supporters, to whom we are extremely grateful; £67,916 (2023: £69,283) received from charitable activities during the year and £19,156 (2023: £31,877) from other sources including fundraising events, rental, and trading activities.

#### 2. Expenditure:

Expenditure increased to £545,109 (2023 £544,388). A small increase of £720.

The Management Committee continues to review expenditure and to make efficiency savings where possible but in a manner that does not reduce the level of activities that the Club provides for its members.

A St Andrew's Club Financial Process and Controls Policy was approved in March 2022 and reviewed in March 2023.

#### 3. Investment policy:

As with previous years, the Club has adopted a low-risk investment approach and holds the majority of its reserves on deposit, albeit prevailing interest rates remain low. The Club is seeking alternative low-risk savings accounts.

#### 4. Fundraising:

A bi-monthly sub-committee of the Management Committee continues to monitor how the Club raises funds.

#### **Reserves policy**

At 31 August 2024 the Club had Total Reserves of £882,185 (2023: £721,462) made up of Unrestricted Funds of £688,650 (2023: £534,625) and Restricted Funds of £193,535 (2023: £186,837).

The Unrestricted Reserves of £688,650 (2023: £534,625) represents Designated Reserves of £356,495 (2023: £356,495) and General Reserves of £332,155 (2023: £178,130).

The Designated Reserves comprise £173,521 (2023: £173,521) of a Fixed Asset Reserve, £50,000 (2023: £50,000) as a Club Refurbishment reserve and £132,974 (2023: £132,974) for Energy Saving Improvements.

The General Reserves as at 31 August 2024 amounted to £332,155 (2023: £178,130). It remains the Management Committee's long held objective to ensure this balance is such that

the Club has sufficient cash reserves to operate for an acceptable period in adverse circumstances. The Club aims to hold unrestricted free reserves equivalent to at least 3-6 months operating expenditure which is approximately £150,000 to £300,0000 (2023: £146,000 - £291,000), in addition to the designated funds. With General Reserves now representing over 6 months' budgeted running costs, we have been successful in 2023-24 in maintaining the General Reserves.

The £193,535 (2023: £186,837) of restricted Funds held by the Club are to be spent in accordance with the wishes of the donor(s), although nearly two thirds of the restricted Funds are pledged towards youth worker salary and activity programme costs.

#### Trustees' responsibilities in relation to the financial statements

The Trustees (who are also directors of St Andrew's Club for the purposes of company law) are responsible for preparing the Trustees' Report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the Trustees to prepare financial statements for each financial year, which give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for the year. In preparing these financial statements, the Trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP 2016 (FRS 102);
- make judgements and estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the accounts on the going concern basis unless it is inappropriate to presume that the charitable company will continue in operation.

The Trustees are responsible for keeping adequate accounting records that disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

This report has been prepared in accordance with the Statement of Recommended Practice: 'Accounting and Reporting by Charities' and in accordance with the special provisions of Part 15 of the Companies Act 2006 relating to smaller entities.

Signed on behalf of the Trustees:

Chaik
Elizabeth Cuffy
Date: 30 April 2025

Treasurer

**Gregory Watson** 

Date: 30 April 2025

(A company limited by guarantee)

#### INDEPENDENT EXAMINER'S REPORT FOR THE YEAR ENDED 31 AUGUST 2024

#### Independent examiner's report to the Trustees of St Andrew's Club ('the Company')

I report to the charity Trustees on my examination of the accounts of the Company for the year ended 31 August 2024.

#### Responsibilities and basis of report

As the Trustees of the Company (and its directors for the purposes of company law) you are responsible for the preparation of the accounts in accordance with the requirements of the Companies Act 2006 ('the 2006 Act').

Having satisfied myself that the accounts of the Company are not required to be audited under Part 16 of the 2006 Act and are eligible for independent examination, I report in respect of my examination of the Company's accounts carried out under section 145 of the Charities Act 2011 ('the 2011 Act'). In carrying out my examination I have followed the Directions given by the Charity Commission under section 145(5)(b) of the 2011 Act.

#### Independent examiner's statement

Since the Company's gross income exceeded £250,000 your examiner must be a member of a body listed in section 145 of the 2011 Act. I confirm that I am qualified to undertake the examination because I am a member of ICAEW, which is one of the listed bodies.

I have completed my examination. I confirm that no matters have come to my attention in connection with the examination giving me cause to believe:

- 1. accounting records were not kept in respect of the Company as required by section 386 of the 2006 Act; or
- 2. the accounts do not accord with those records; or
- the accounts do not comply with the accounting requirements of section 396 of the 2006 Act other than any requirement that the accounts give a 'true and fair' view which is not a matter considered as part of an independent examination; or
- 4. the accounts have not been prepared in accordance with the methods and principles of the Statement of Recommended Practice for accounting and reporting by charities [applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)].

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.

Signed:

Michael Bath

James Cowper Kreston 2 Communications Road Greenham Business Park Greenham Newbury Berkshire RG19 6AB

Dated: 7 May 2025

BSc FCA DChA

# ST ANDREW'S CLUB (A company limited by guarantee)

# STATEMENT OF FINANCIAL ACTIVITIES (INCORPORATING INCOME AND EXPENDITURE ACCOUNT) FOR THE YEAR ENDED 31 AUGUST 2024

	Note	Restricted funds 2024 £	Unrestricted funds 2024 £	Total funds 2024 £	Total funds 2023 £
Income from:					
Donations and legacies	3	301,085	317,675	618,760	541,052
Charitable activities	5	-	67,916	67,916	69,283
Other trading activities	6	-	19,156	19,156	31,877
Total income	-	301,085	404,747	705,832	642,212
Expenditure on:	-				
Raising funds	7	48,836	28,372	77,208	82,856
Charitable activities	8	245,551	222,350	467,901	461,532
Total expenditure	<del>-</del>	294,387	250,722	545,109	544,388
Net movement in funds		6,698	154,025	160,723	97,824
Reconciliation of funds:	- -				
Total funds brought forward		186,837	534,625	721,462	623,638
Net movement in funds		6,698	154,025	160,723	97,824
Total funds carried forward	-	193,535	688,650	882,185	721,462

The Statement of financial activities includes all gains and losses recognised in the year.

The notes on pages 19 to 36 form part of these financial statements.

(A company limited by guarantee) REGISTERED NUMBER: 04900308

#### BALANCE SHEET AS AT 31 AUGUST 2024

	Note		2024 £		2023 £
Fixed assets	11000		_		_
Tangible assets	12		133,800		155,481
		_	133,800	_	155,481
Current assets					
Stocks	13	150		150	
Debtors	14	68,604		34,365	
Cash at bank and in hand		715,711		554,817	
	=	784,465	_	589,332	
Creditors: amounts falling due within one year	15	(36,080)		(23,351)	
Net current assets	_		748,385		565,981
Total assets less current liabilities		_	882,185	<del>-</del>	721,462
Net assets excluding pension asset		_	882,185	_	721,462
Total net assets		=	882,185	=	721,462
Charity funds					
Restricted funds	16		193,535		186,837
Unrestricted funds	16		688,650		534,625
Total funds		_	882,185	_	721,462

(A company limited by guarantee) REGISTERED NUMBER: 04900308

#### BALANCE SHEET (CONTINUED) AS AT 31 AUGUST 2024

The Company was entitled to exemption from audit under section 477 of the Companies Act 2006.

The members have not required the company to obtain an audit for the year in question in accordance with section 476 of Companies Act 2006.

The Trustees acknowledge their responsibilities for complying with the requirements of the Act with respect to accounting records and preparation of financial statements.

The financial statements have been prepared in accordance with the provisions applicable to entities subject to the small companies regime.

The financial statements were approved and authorised for issue by the Trustees and signed on their behalf by:

Elizabeth Cuffy

Date: 30 April 2025

**Gregory Watson** 

Date: 30 April 2025

The notes on pages 19 to 36 form part of these financial statements.

# ST ANDREW'S CLUB (A company limited by guarantee)

#### STATEMENT OF CASH FLOWS FOR THE YEAR ENDED 31 AUGUST 2024

	2024 £	2023 £
Cash flows from operating activities		
Net cash used in operating activities	166,909	85,771
Cash flows from investing activities		
Purchase of tangible fixed assets	(6,015)	(7,678)
Net cash used in investing activities	(6,015)	(7,678)
Change in cash and cash equivalents in the year	160,894	78,093
Cash and cash equivalents at the beginning of the year	554,817	476,724
Cash and cash equivalents at the end of the year	715,711	554,817

The notes on pages 19 to 36 form part of these financial statements

(A company limited by guarantee)

#### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2024

#### 1. General information

St. Andrew's Club is a company limited by guarantee in the United Kingdom.

The registered office is Alec Wizard House, 12 Old Pye Street, Westminster, London, SW1P 2DG.

In the event of the charity being wound up, the liability in respect of the guarantee is limited to £1 per member of the charity.

#### 2. Accounting policies

#### 2.1 Basis of preparation of financial statements

The financial statements have been prepared in accordance with the Charities SORP (FRS 102) - Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019), the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) and the Companies Act 2006.

St Andrew's Club meets the definition of a public benefit entity under FRS 102. Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy.

#### 2.2 Going concern

The financial statements are prepared on a going concern basis under the historical cost convention, modified to include certain items at fair value.

After reviewing the charity's forecasts and projections and taking into account the economic conditions and possible changes in trading performance, the Trustees have a reasonable expectation that the charity has adequate resources to continue in operational existence for the foreseeable future. The charity therefore continues to adopt the going concern basis in preparing the accounts.

The Trustees have reasonable expectation that the charity will have sufficient funds to continue to meet its liabilities as they fall due for the foreseeable future and they believe that no material uncertainties exist. The Trustees have considered the level of funds held and the expected level of income and expenditure for 12 months authorising these financial statements and therefore have prepared the financial statements on a going concern basis.

#### 2.3 Income

All income is recognised once the Company has entitlement to the income, it is probable that the income will be received and the amount of income receivable can be measured reliably.

Donation income including core grants and donations is included in full in the Statement of Financial Activities when receivable. Grants, where entitlement is not conditional on the delivery of a specific performance by the charity, are recognised when the charity becomes unconditionally entitled to the grant.

Other trading income includes fundraising event income and is accounted for on a receivable basis.

Charitable income includes income from general Club activities, member subscriptions, canteen sales and rental income, accounted for on an accruals basis.

Investment income is included when receivable.

(A company limited by guarantee)

#### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2024

#### 2. Accounting policies (continued)

#### 2.4 Expenditure

All expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all costs related to the category. Expenditure is recognised where there is a legal or constructive obligation to make payments to third parties, it is probable that the settlement will be required, and the amount of the obligation can be measured reliably. It is categorised under the following headings:

Charitable expenditure comprises those costs incurred by the charity in the running of the Club. It includes both costs allocated directly to such activities and those costs of an indirect nature necessary to support them. Grants payable are accounted for when the Company is committed to paying them.

All realised gains and losses are recognised in the accounts. Unrealised gains and losses on investment assets and permanent diminutions in the value of fixed assets are recognised in the Statement of Financial Activities in the restricted or unrestricted fund to which they relate.

Governance costs include those incurred in the governance of the charity and are primarily associated with constitutional and statutory requirements.

Expenditure is recognised once there is a legal or constructive obligation to transfer economic benefit to a third party, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is classified by activity. The costs of each activity are made up of the total of direct costs and shared costs, including support costs involved in undertaking each activity. Direct costs attributable to a single activity are allocated directly to that activity. Shared costs which contribute to more than one activity and support costs which are not attributable to a single activity are apportioned between those activities on a basis consistent with the use of resources. Central staff costs are allocated on the basis of time spent, and depreciation charges allocated on the portion of the asset's use.

Expenditure on raising funds includes all expenditure incurred by the Company to raise funds for its charitable purposes and includes costs of all fundraising activities events and non-charitable trading.

Expenditure on charitable activities is incurred on directly undertaking the activities which further the Company's objectives, as well as any associated support costs.

All expenditure is inclusive of irrecoverable VAT.

Support costs are those that assist the work of the charity but do not directly represent charitable activities and include office costs, governance costs, and administrative payroll costs. They are incurred directly in support of expenditure on the objects of the charity and include project management carried out at Headquarters. Where support costs cannot be directly attributed to particular headings, they have been allocated to cost of raising funds and expenditure on charitable activities on a basis consistent with use of the resources.

Fundraising costs are those incurred in seeking voluntary contributions and do not include the costs of disseminating information in support of the charitable activities.

(A company limited by guarantee)

#### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2024

#### 2. Accounting policies (continued)

#### 2.5 Taxation

The Company is considered to pass the tests set out in Paragraph 1 Schedule 6 of the Finance Act 2010 and therefore it meets the definition of a charitable company for UK corporation tax purposes. Accordingly, the Company is potentially exempt from taxation in respect of income or capital gains received within categories covered by Chapter 3 Part 11 of the Corporation Tax Act 2010 or Section 256 of the Taxation of Chargeable Gains Act 1992, to the extent that such income or gains are applied exclusively to charitable purposes.

#### 2.6 Tangible fixed assets and depreciation

Tangible fixed assets are initially recognised at cost. After recognition, under the cost model, tangible fixed assets are measured at cost less accumulated depreciation and any accumulated impairment losses. All costs incurred to bring a tangible fixed asset into its intended working condition should be included in the measurement of cost.

Depreciation is charged so as to allocate the cost of tangible fixed assets less their residual value over their estimated useful lives.

Depreciation is provided on the following basis:

Motor vehicles - 25% straight line
Fixtures and fittings - 10% straight line
Office equipment - 10% straight line
Computer equipment - 25% straight line

No depreciation is provided on freehold land and buildings as required under FRS 102 as the Trustees consider that any charge would be immaterial. They consider the residual value of the property to be in excess of the carrying value in the accounts and the property is well maintained and in a good state of repair.

#### 2.7 Stocks

Stocks are valued at the lower of cost and net realisable value after making due allowance for obsolete and slow-moving stocks. Cost includes all direct costs and an appropriate proportion of fixed and variable overheads.

#### 2.8 Debtors

Trade and other debtors are recognised at the settlement amount after any trade discount offered. Prepayments are valued at the amount prepaid net of any trade discounts due.

#### 2.9 Cash at bank and in hand

Cash at bank and in hand includes cash and short-term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account.

(A company limited by guarantee)

#### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2024

#### 2. Accounting policies (continued)

#### 2.10 Liabilities and provisions

Liabilities are recognised when there is an obligation at the Balance sheet date as a result of a past event, it is probable that a transfer of economic benefit will be required in settlement, and the amount of the settlement can be estimated reliably.

Liabilities are recognised at the amount that the Company anticipates it will pay to settle the debt or the amount it has received as advanced payments for the goods or services it must provide.

Provisions are measured at the best estimate of the amounts required to settle the obligation. Where the effect of the time value of money is material, the provision is based on the present value of those amounts, discounted at the pre-tax discount rate that reflects the risks specific to the liability. The unwinding of the discount is recognised in the Statement of financial activities as a finance cost.

#### 2.11 Financial instruments

The Company only has financial assets and financial liabilities of a kind that qualify as basic financial instruments. Basic financial instruments are initially recognised at transaction value and subsequently measured at their settlement value with the exception of bank loans which are subsequently measured at amortised cost using the effective interest method.

#### 2.12 Fund accounting

General funds are unrestricted funds which are available for use at the discretion of the Trustees in furtherance of the general objectives of the Company and which have not been designated for other purposes.

Designated funds comprise unrestricted funds that have been set aside by the Trustees for particular purposes. The aim and use of each designated fund is set out in the notes to the financial statements.

Restricted funds are funds which are to be used in accordance with specific restrictions imposed by donors or which have been raised by the Company for particular purposes. The costs of raising and administering such funds are charged against the specific fund. The aim and use of each restricted fund is set out in the notes to the financial statements.

(A company limited by guarantee)

#### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2024

#### 3. Income from donations and legacies

Donations	Restricted	Unrestricted	Total
	funds	funds	funds
	2024	2024	2024
	£	£	£
	301,085	317,675	618,760
Donations	Restricted funds 2023 £ 269,219	Unrestricted funds 2023 £ 271,833	Total funds 2023 £ 541,052

(A company limited by guarantee)

#### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2024

#### 4. Analysis of income from donations and legacies

	Restricted funds 2024 £	Unrestricted funds 2024 £	Total funds 2024 £
Anonymous	5,000	15,000	20,000
Big Give (matched campaigns)	16,657	-	16,657
Boeing	20,000	15	20,015
Childhood Trust	8,000	-	8,000
Communities Priorities Programme	6,548	-	6,548
Community Contribution Fund & the City of Westminster Charitable Trust	11,700	-	11,700
Createmaster	500	-	500
Dudley and Geoffrey Cox Charitable Trust	-	7,000	7,000
Expat Foundation	5,134	1,034	6,168
Fieldrose Charitable Trust	3,000	-	3,000
Forsters LLP	-	1,761	1,761
Frazer Trust	-	2,000	2,000
Garfield Weston Foundation	-	30,000	30,000
Gift Aid	-	11,163	11,163
Guinness Asset Management	-	1,500	1,500
Guyll-Leng Charitable Trust	8,000	-	8,000
Hollick Family Foundation	-	5,000	5,000
Hawthorne Trust	-	6,000	6,000
Hyde Park Place Estate Charity	-	6,000	6,000
Individuals	-	34,581	34,581
Inner London Magistrates' Court Poor Box Charity	-	5,000	5,000
John Lyon's Charity	45,000	-	45,000
Kitchen Social, a Mayor's Fund for London	6,894	4,250	11,144
La Fosse	-	1,000	1,000
Legacy	-	50,007	50,007
London Heritage Quarter Community Fund	6,686	-	6,686
London Heritage Quarter - Victoria District	425	-	425
Nigel Scott Will Trust	-	10,000	10,000
Oil Companies Int. Marine Forum	-	3,000	3,000
Rank Foundation	-	25,000	25,000
Rolls Royce	-	2,500	2,500
Ruffer	-	6,622	6,622
SMMT	5,000	-	5,000
St Giles & St George Education Charity	-	15,000	15,000
Strand Parishes Trust	-	5,000	5,000
Sundry Donations	-	519	519
Swire Charitable Trust	25,000	-	25,000
The Cayzer Trust	-	500	500

#### (A company limited by guarantee)

## NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2024

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The Scorpion Charitable Trust	-	500	500
The Wogan Anniversary Trust	-	4,500	4,500
The Charles Wolfson Charitable Trust	-	2,000	2,000
Tuckerman	411	-	411
Westminster Abbey Dean & Chapter	-	12,374	12,374
Westminster Almshouses Foundation	10,000	-	10,000
Westminster Amalgamated Charity	-	8,000	8,000
Westminster City Council	67,130	40,849	107,979
Westminister Foundation	50,000	-	50,000
	301,085	317,675	618,760

#### 5. Income from charitable activities

	Unrestricted funds 2024 £	Total funds 2024 £
Rents receivable	66,235	66,235
Members' subscriptions	1,631	1,631
Club activities revenue	50	50
	67,916	67,916
	Unrestricted funds 2023 £	Total funds 2023 £
Rents receivable	66,123	66,123
Members' subscription	2,225	2,225
Club activities revenue	935	935
	69,283	69,283

(A company limited by guarantee)

# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2024

#### 6. Income from other trading activities

Income from fundraising events

	Unrestricted funds 2024 £	Total funds 2024 £
Fundraising events	19,156	19,156
	Unrestricted funds 2023 £	Total funds 2023 £
Fundraising events	31,877	31,877

#### 7. Expenditure on raising funds

Costs of raising voluntary income

	Restricted funds 2024 £	Unrestricted funds 2024 £	Total funds 2024 £
Direct costs	836	7,510	8,346
Staff costs	48,000	20,862	68,862
	48,836	28,372	77,208

(A company limited by guarantee)

#### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2024

#### 7. Expenditure on raising funds (continued)

Costs of raising voluntary income (continued)

	Restricted funds 2023 £	Unrestricted funds 2023 £	Total funds 2023 £
Direct costs	866	15,670	16,536
Staff costs	45,074	21,246	66,320
	45,940	36,916	82,856

#### 8. Analysis of expenditure on charitable activities

Summary by fund type

	Restricted funds 2024 £	Unrestricted funds 2024 £	Total 2024 £
Promotion of physical and mental wellbeing	245,551	222,350	467,901 ———
	Restricted funds 2023	Unrestricted funds 2023 £	Total 2023 £
Promotion of physical and mental wellbeing	164,951	296,581	461,532

(A company limited by guarantee)

#### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2024

#### 9. Analysis of expenditure by activities

	Direct costs 2024 £	Staff costs 2024 £	Support costs 2024 £	Total funds 2024 £
Promotion of mental & physical wellbeing	137,436	263,337	67,128	467,901
	Direct costs 2023 £	Staff costs 2023 £	Support costs 2023 £	Total funds 2023 £
Promotion of mental & physical wellbeing	141,816	252,514	67,202	461,532

All costs are allocated between the expenditure categories noted above on a basis designed to reflect the use of the resource. Costs relating to a particular activity have been allocated directly, others have been apportioned on an appropriate basis, for example, time spent, per capita or floor area.

Investments held prior to 2021 in Barings UK Income Plus Trust related to the Jim Scott Bursary restricted fund. This has been set up by friends of the Club in 1988-89 and held in a Barings Targeted Fund until June 2021 when the account was closed by Barings. The fund balance was transferred to Unrestricted Funds, and transferred in 2021-22 to the John Scott Fund, in exchange for an annual cumulative award to St Andrew's Club of not less than £500 to be made towards educational bursaries to members in the name of the Jim Scott Awards or for initiatives or activities that which support the long-term financial sustainability of the Club.

#### **Analysis of support costs**

	Total funds 2024 £	Total funds 2023 £
Staff training costs	57,998	62,642
Office costs	490	-
Independent Examiner's fee	8,640	4,560
	67,128	67,202

(A company limited by guarantee)

## NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2024

#### 10. Independent examiner's remuneration

	independent examiner o remaineration		
		2024 £	2023 £
	Fees payable to the Company's independent examiner for the independent examination of the Company's annual accounts	5,190	4,560
	Fees payable to the Company's independent examiner in respect of:		
	All other services not included above	3,450	-
11.	Staff costs		
		2024 £	2023 £
	Wages and salaries	304,492	296,420
	Social security costs	22,426	17,385
	Pension costs	5,281	5,029
		332,199	318,834
	The average number of persons employed by the Company during the year w	as as follows:	
		2024 No.	2023 No.
	Youth workers and teachers - full time	3	3
	Youth workers and teachers - part time	14	12
	Mangement and administration - full time	2	2
	Fundraisng - full time	2	2
		21	19

No employee received remuneration amounting to more than £60,000 in either year.

The key management of the charitable company comprised the CEO, the Youth Club Manager, and the Head of Fundraising and Development. The total remuneration paid, including employer's national insurance and pension contributions was £147,383 (2023: £143,151).

(A company limited by guarantee)

# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2024

#### 12. Tangible fixed assets

		Freehold property £	Fixtures and fittings £	Office equipment £	Computer equipment £	Total £
	Cost or valuation					
	At 1 September 2023	52,864	123,451	196,650	40,191	413,156
	Additions	-	-	937	5,078	6,015
	At 31 August 2024	52,864	123,451	197,587	45,269	419,171
	Depreciation					
	At 1 September 2023	-	95,301	132,775	29,599	257,675
	Charge for the year	-	5,896	16,126	5,674	27,696
	At 31 August 2024	-	101,197	148,901	35,273	285,371
	Net book value					
	At 31 August 2024	52,864	22,254	48,686	9,996	133,800
	At 31 August 2023	52,864	28,150	63,875	10,592	155,481
13.	Stocks					
					2024 £	2023 £
	Stock				150	150
14.	Debtors					
					2024 £	2023 £
	Due within one year					
	Other debtors				10,319	-
	Prepayments and accrued incor	me			58,285	34,365
					68,604	34,365

(A company limited by guarantee)

#### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2024

#### 15. Creditors: amounts falling due within one year

	2024 £	2023 £
Trade creditors	12,371	2,741
Other taxation and social security	11,758	7,081
Other creditors	1,291	1
Accruals and deferred income	10,660	13,528
	36,080	23,351
	2024 £	2023 £
Deferred income at 1 September 2023	6,168	12,334
Released in the year	(6,168)	(12,334)
Deferred in the year	-	6,168
Deferred income at 31 August 2023	-	6,168

(A company limited by guarantee)

#### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2024

#### 16. Statement of funds

Statement of funds - current year

1	Balance at 1			Balance at
	September 2023 £	Income £	Expenditure £	31 August 2024 £
Unrestricted funds				
Designated funds				
Fixed asset reserve	173,521	-	-	173,521
Club refurbishment	50,000	-	-	50,000
Energy savings improvements	132,974	-	-	132,974
	356,495	-	-	356,495
General funds				
General Funds - all funds	178,130	404,747	(250,722)	332,155
Total Unrestricted funds	534,625	404,747	(250,722)	688,650
Restricted funds				
Restricted Funds - all funds	186,837	301,085	(294,387)	193,535
Total of funds	721,462	705,832	(545,109)	882,185

(A company limited by guarantee)

#### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2024

#### 16. Statement of funds (continued)

Statement of funds - prior year

	Balance at 1 September 2022 £	Income £	Expenditure £	Transfers in/out £	Balance at 31 August 2023 £
Unrestricted funds					
Designated funds					
Fixed asset reserve	173,521	-	-	-	173,521
Club refurbishment	50,000	-	-	-	50,000
Energy savings improvements	66,487	-	-	66,487	132,974
	290,008	-	<u> </u>	66,487	356,495
General funds					
General Funds - all funds	205,121	372,993	(333,497)	(66,487)	178,130
Total Unrestricted funds	495,129	372,993	(333,497)		534,625
Restricted funds					
Restricted Funds - all funds	128,509	269,219	(210,891)		186,837
Total of funds	623,638	642,212	(544,388)		721,462

#### 17. Summary of funds

Summary of funds - current year

	Balance at 1 September 2023 £	Income £	Expenditure £	Balance at 31 August 2024 £
Designated funds	356,495	-	-	356,495
General funds	178,130	404,747	(250,722)	332,155
Restricted funds	186,837	301,085	(294,387)	193,535
	721,462	705,832	(545,109)	882,185

(A company limited by guarantee)

## NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2024

#### 17. Summary of funds (continued)

Summary of funds - prior year

	Balance at 1 September 2022 £	Income £	Expenditure £	Transfers in/out £	Balance at 31 August 2023 £
Designated funds	290,008	-	-	66,487	356,495
General funds	205,121	372,993	(333,497)	(66,487)	178,130
Restricted funds	128,509	269,219	(210,891)	-	186,837
	623,638	642,212	(544,388)	-	721,462

#### 18. Analysis of net assets between funds

Analysis of net assets between funds - current period

	Restricted funds 2024 £	Unrestricted funds 2024 £	Total funds 2024 £
Tangible fixed assets	-	133,800	133,800
Current assets	200,063	584,402	784,465
Creditors due within one year	(6,528)	(29,552)	(36,080)
Total	193,535	688,650	882,185

#### Analysis of net assets between funds - prior period

Restricted funds 2023 £	Unrestricted funds 2023 £	funds 2023 £
-	155,481	155,481
186,837	402,495	589,332
-	(23,351)	(23,351)
186,837	534,625	721,462
	2023 £ - 186,837 -	funds funds 2023 2023 £  - 155,481 186,837 402,495 - (23,351)

(A company limited by guarantee)

# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2024

#### 19. Reconciliation of net movement in funds to net cash flow from operating activities

	2024 £	
Net income for the period (as per Statement of Financial Activities)	160,723	97,824
Adjustments for:		
Depreciation charges	27,696	25,777
Increase in debtors	(34,239)	(18,423)
Increase/(decrease) in creditors	12,729	(19,348)
Net cash provided by operating activities	166,909	85,830
20. Analysis of cash and cash equivalents	2024	2023
	£	~
Cash in hand	715,711	554,817
Total cash and cash equivalents	715,711	554,817
21. Analysis of changes in net debt		
Septem		At 31 August 2024 £
Cash at bank and in hand 554,	£	715,711
554,	817 160,894	715,711

(A company limited by guarantee)

# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2024

#### 22. Operating lease commitments

At 31 August 2024 the Company had commitments to make future minimum lease payments under non-cancellable operating leases as follows:

	2024 £	2023 £
Not later than 1 year	930	8,047
Later than 1 year and not later than 5 years	227	1,157
	1,157	9,204



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